

Allegan County Board of Commissioners



County Services Building
3283 – 122nd Avenue
Allegan, MI 49010
269-673-0203 Main Office
269-686-5331 Main Fax
<http://www.allegancounty.org>

Jim Storey, Chairperson
Gale Dugan, Vice Chairperson

BOARD PLANNING SESSION-AGENDA *REVISION #1 - 4/20/21

Thursday, April 22, 2021, @ 1:00PM

Pursuant to MCL 15.263a, the Board will conduct its meeting via electronic communications to prevent the spread of COVID.

Virtual Meeting - Connectivity Instructions **Attached**

DISTRICT 1

Dean Kapenga
616-218-2599
dkapenga@
allegancounty.org

1:00PM **CALL TO ORDER:**

DISTRICT 2

Jim Storey
616-848-9767
jstorey@
allegancounty.org

ROLL CALL:

OPENING PRAYER: Commissioner Jim Storey

PLEDGE OF ALLEGIANCE:

PUBLIC PARTICIPATION:

ADDITIONAL AGENDA ITEMS:

APPROVAL OF AGENDA:

DISTRICT 3

Max R. Thiele
269-673-4514
mthiele@
allegancounty.org

DISCUSSION ITEMS:

DISTRICT 4

Mark DeYoung
616-318-9612
mdeyoung@
allegancounty.org

1. *Employee Recognition–Kathy Yonkers-Wright
2. 2021/22 Board Planning (Strategic Work Plan)
3. American Rescue Plan Act (ARPA)
4. Administrative Update
 - a. 1st Quarter Capital Report–Valdis Kalnins, Project Manager

DISTRICT 5

Tom Jessup
269-637-3374
tjessup@
allegancounty.org

OTHER ITEMS:

PUBLIC PARTICIPATION:

ADJOURNMENT: Next Meeting–Thursday, May 13, 2021, 9:00AM @ VIRTUAL MEETING.

DISTRICT 6

Gale Dugan
269-694-5276
gdugan@
allegancounty.org

DISTRICT 7

Rick Cain
269-744-7918
rcain@
allegancounty.org

Mission Statement

“The Allegan County Board of Commissioners shall plan, develop, and evaluate the necessary policies and resources to ensure our county continues to progress and prosper”



Allegan County Board of Commissioners Meeting

April 22, 2021

Connecting via Zoom Webinar



Allegan County
3283 122nd Ave
Allegan, MI 49010

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STEP 1: Connect to the Zoom Site

- OPTION 1: Telephone

- Call (929) 205-6099 -or- (312) 626-6799 -or- (253) 215-8782
- Type in Meeting ID: 828 9474 9119, then #, then # again
- Type in Meeting Password: 42221, then #

- To raise your hand to speak, press *9
- To Mute and Unmute, press *6

<STOP here>

You do not have to continue reading the rest of the instructions.

- OR -

- OPTION 2: Web browser

- Open Internet Explorer or Chrome
- Navigate to <https://zoom.us/j/82894749119>
- Meeting Password: 42221

<Continue with the rest of the instructions>

STEP 2: Enter registration information

The screenshot shows a web browser window with the URL `zoom.us/webinar/register/WN_YneHxuk_SjqfnMwchbt/Eg`. The page title is "Webinar Registration". The registration details are as follows:

- Topic: BOC Meeting - 4/9/2020
- Time: Apr 9, 2020 01:00 PM in Eastern Time (US and Canada)

Below the details, there are four required input fields:

- First Name *
- Last Name *
- Email Address *
- Confirm Email Address *

Below the email fields is a reCAPTCHA challenge with the text "I'm not a robot" and a "Join Webinar in Progress" button.

Four blue arrows with white text provide instructions:

1. Enter name and email (points to the name and email fields)
2. Click this box (points to the "I'm not a robot" checkbox)
3. Answer challenge question (points to the reCAPTCHA image grid)
4. Click when done. (points to the "Join Webinar in Progress" button)

The footer of the page contains navigation links for About, Download, Sales, and Support.

STEP 3: This Window will appear when connected.



STEP 4: Adjust audio settings (if needed)

1

Select a Speaker
✓ Remote Audio
Same as System
Test Speaker & Microphone...
Leave Computer Audio
Audio Settings...

2

Settings

General
Video
Audio
Share Screen
Virtual Background
Recording
Statistics
Feedback
Keyboard Shortcuts
Accessibility

Speaker: Test Speaker Remote Audio
Output Level: _____
Volume: ◀────────────────────────────────▶ (speaker icon)

Microphone: Test Mic _____
Input Level: _____
Volume: ◀────────────────────────────────▶ (speaker icon)
 Automatically adjust volume

Use separate audio device to play ringtone simultaneously
 Automatically join audio by computer when joining a meeting
 Mute my microphone when joining a meeting
 Press and hold SPACE key to temporarily unmute yourself
 Sync buttons on headset

Advanced

269-673-4514
mblee@allegancounty.org

Economic Development — Greg King, Director
ADMINISTRATIVE REPORTS:

DISTRICT 4
Mark DeYoung
616-318-9612
mdeyoung@allegancounty.org

CONSENT ITEMS:

1. Motion to approve of claims paid and to incorporate into proceedings of the Board (3/20/20 & 3/27/20)

Audio Settings ^

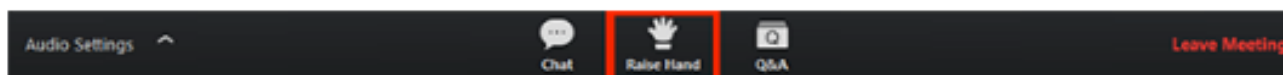
Chat Raise Hand Q&A

STEP 5: Raise hand to be recognized to speak.

- Once “Raise Hand” is clicked, the Board Chairperson will receive notice and may UNMUTE your microphone when ready and verbally recognize you to speak.

On bottom of screen.

1. Click **Raise Hand** in the Webinar Controls.



2. The host will be notified that you've raised your hand.

3. Click **Lower Hand** to lower it if needed.



STEP 6: To leave the meeting

The screenshot displays a Zoom meeting window. At the top, a green banner reads "You are viewing Allegan County Administration's screen" with a "View Options" dropdown. In the top right corner, there is an "Enter Full Screen" button. The main content area shows a Microsoft Word document titled "BOC20200409_agenda [Compatibility Mode] - Word" by Steve Sedore. The document header includes the "Allegan County Board of Commissioners" logo and contact information for County Services Building (3283 - 122nd Avenue, Allegan, MI 49010) and Chairperson Jim Storey and Vice Chairperson Gale Dugan. The agenda items are listed under "BOARD OF COMMISSIONERS MEETING - AGENDA":

- DISTRICT 1:** Doan Kasperge (616-218-2599, dkasperge@allegancounty.org) - Virtual Meeting - Connectivity Instructions **Attached**
- DISTRICT 2:** Jim Storey (616-848-9767, jstorey@allegancounty.org)
- DISTRICT 3:** Max R. Thiele (269-673-4514, mthiele@allegancounty.org)
- DISTRICT 4:** Mark DeYoung

The agenda items include: 1PM CALL TO ORDER; ROLL CALL; OPENING PRAYER; PLEDGE OF ALLEGIANCE; COMMUNICATIONS: Attached; APPROVAL OF MINUTES: Attached; PUBLIC PARTICIPATION; ADDITIONAL AGENDA ITEMS; APPROVAL OF AGENDA; PRESENTATIONS; PROCLAMATIONS; INFORMATIONAL SESSION: Attached; ADMINISTRATIVE REPORTS; and CONSENT ITEMS. The document footer shows "PAGE 1 OF 2" and "251 WORDS". At the bottom of the Zoom window, the "Leave Meeting" button is highlighted in red, with a large blue arrow pointing to it. Other controls include "Audio Settings", "Chat", "Raise Hand", and "Q&A".



ALLEGAN COUNTY

STRATEGIC PLAN 2021-22



BOARD PLANNING SESSION
APRIL 22, 2021

Objectives for today:

1. Review the steps that brought us to the Final Draft 2021-22 Strategic Plan (Connect the dots)
2. Receive direction on outstanding items so they may be incorporated into the plan (This means the decision points portion of this exercise will result in 1) project being referred for further analysis, 2) project being moved to implementation or 3) project being removed from the plan.
3. Adopt (or refer to April 22 for adoption) the final plan for implementation



Allegan County

MICHIGAN



Meet the Board of Commissioners and the Administrator

Jim Storey
Chair
District 2



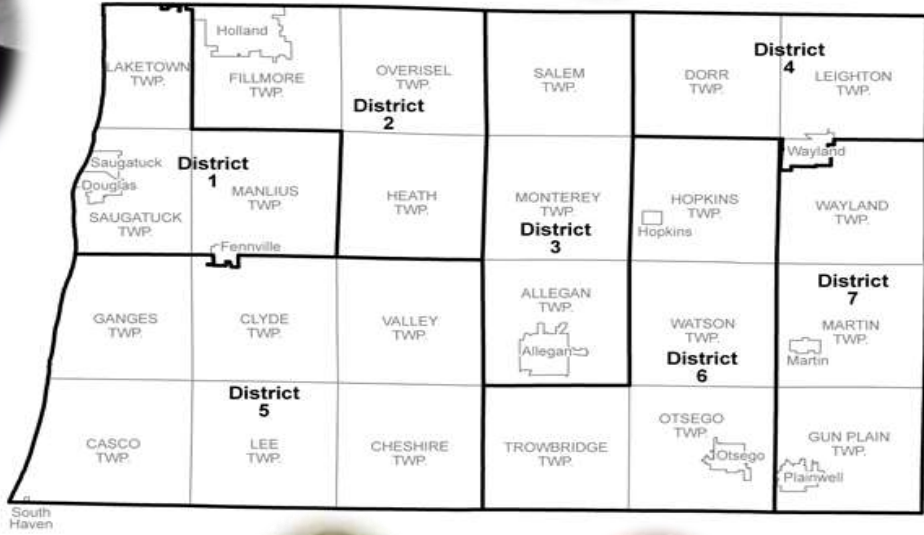
Max Thiele
District 3



Dean Kapenga
District 1



Mark DeYoung
District 4



Robert J. Sarro
County
Administrator



Rick Cain
District 7



Tom Jessup
District 5



Gale Dugan
Vice-Chair
District 6



Allegan County Strategic Planning Cycle

How will we know when we have arrived?

Where are we now?

4. Evaluate
Bi-Weekly Administrative
Reports

1. Analyze
BOC – Key Issues
Mandates
National Community Survey
Employee Engagement
Survey

3. Implement
Carry out projects using the
Allegan County Project
Management System

2. Design (Define, Ideate,
Select)
Strategic Planning Process
Strategic Plan, Budget,
Capital Improvement Plan,
Operational plans

How are we going to get there?

Where are we going?

Allegan County Strategic Planning Cycle

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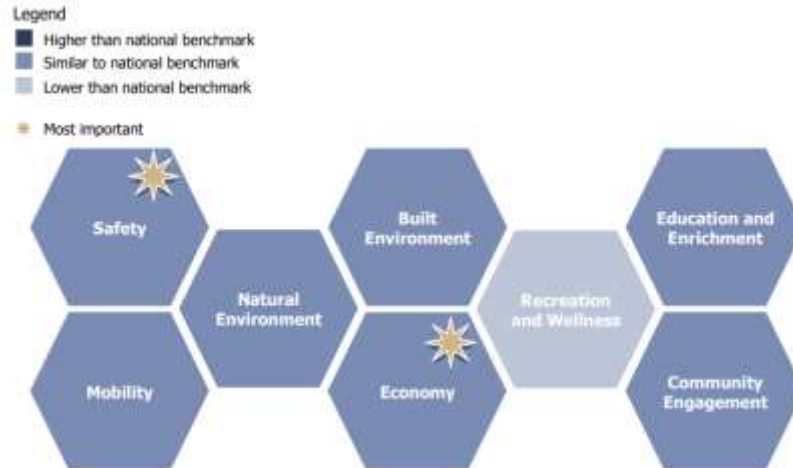
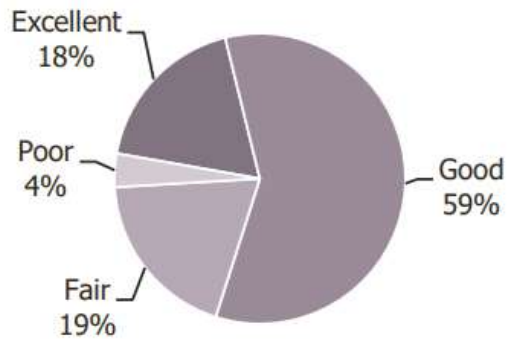
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Strategic Plan, Budget,
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Where are we going?

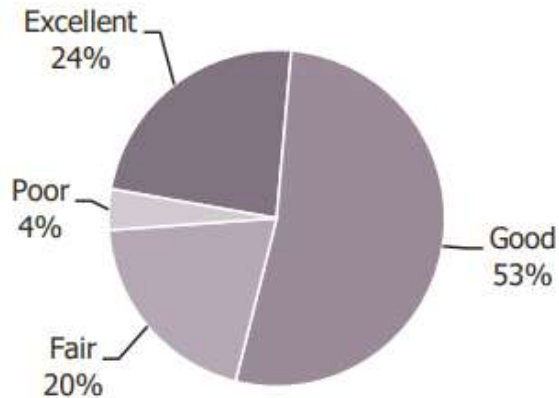
Analyze: National Community Survey - Allegan County

Overall Quality of Life



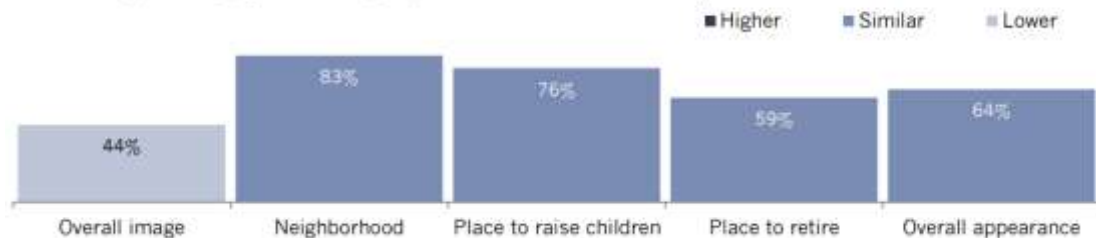
Community Livability Report - 2

Place to Live



Percent rating positively (e.g., excellent/good)

Comparison to national benchmark





Allegan County Rankings

Niche ranks thousands of places to live based on key statistics from the U.S. Census and and expert insights.

Best Counties for
Outdoor Activities in
Michigan
#9 of 82

Best Counties for
Families in Michigan
#19 of 82

Best Counties for Young
Professionals in Michigan
#24 of 82

Analyze: National Community Survey - Allegan County

Board-Administrator
Form of Government

7 
Board Members
Representing Districts, elected at large.

1  Appointed
Professional
Administrator

Population



118,081

Estimated as of
July 2019

Population and Size
Compared to
Michigan

Allegan County is the
18th
Most Populated
in Michigan and 18th
largest with 827 square
miles.

Average Age



39.8

Source: U.S. Census

Safety



79%

Overall feeling
of safety.

Quality of Life



77%

Of residents rank quality
of life as excellent or
good.

Parks & Recreation

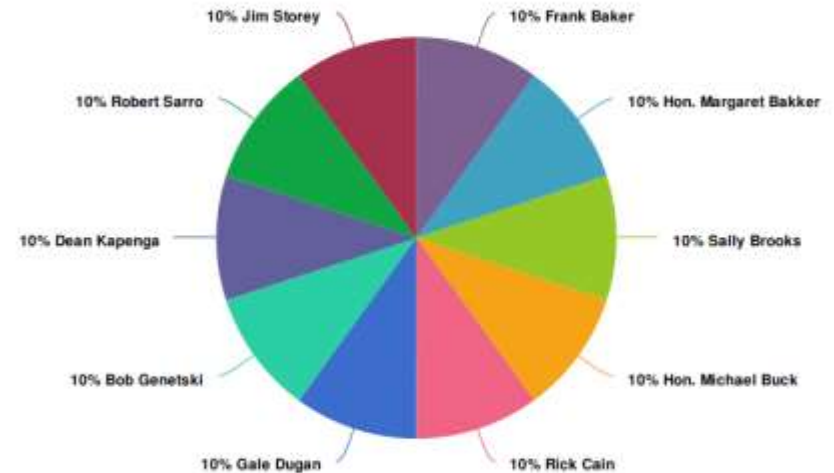


74%

Of residents rank County
Parks as excellent or good.

Analyze: Board Input Survey

- After receiving information from the citizens, the Board developed a internal survey to determine Priority Projects (Approved by BOC 12/10/21, survey released 12/14/21).
- The survey also served to:
 - Reaffirm the County's strategic components (Mission, Vision, Values, Guiding Principles, Strategy Map)
 - Consider service levels
 - Consider Board mandates from PA 156
- The Board received the individual survey responses and discussed on the following dates:
 - January 14 and 28
 - February 11 and 25
 - March 11 and 25





STRATEGIC PLANNING SYSTEM FY 21/22



2021

Jan-
March

ANALYZE
**PLANNING
SESSIONS**

Forecast and In-Depth
Review/Identification of Key
Board Issues of FY 21/22

Jan-
March

ANALYZE
CITIZEN SURVEY
Scientifically valid
citizen feedback

ANALYZE/DESIGN
BOARD SURVEY
General Citizen feedback
on emerging needs

Jan-
March

IMPLEMENT
TASK PROGRESSION

If not already, work begins on projects at
various phases of the project cycle

April
22

IMPLEMENT/UPDATE
ADOPTION

Annual Strategic Plan Adoption,
1st Quarter Progress Report

April
8

DESIGN
**BOARD STRATEGIC
PLANNING SESSION**

May
1

EVALUATE & IMPLEMENT
**INCORPORATE
INTO BUDGET & CIP**

Funding Priorities and Updated Forecast,
2nd Quarter Progress Report

May-
Oct

Oct
14

EVALUATE & IMPLEMENT
FY2022 BUDGET ADOPTION

3rd Quarter Progress Report

Nov-
Dec

EVALUATE & ANALYZE
PLAN AND POLICY REVIEW

Determination of annual questions/kick-off
Citizen Summit Planning

2022

Planning Sessions - "... to conduct planning (strategic or project related), policy review, and other matters it may deem necessary..." - Board Rules of Organization

Board Priority Projects Referred For Further Analysis

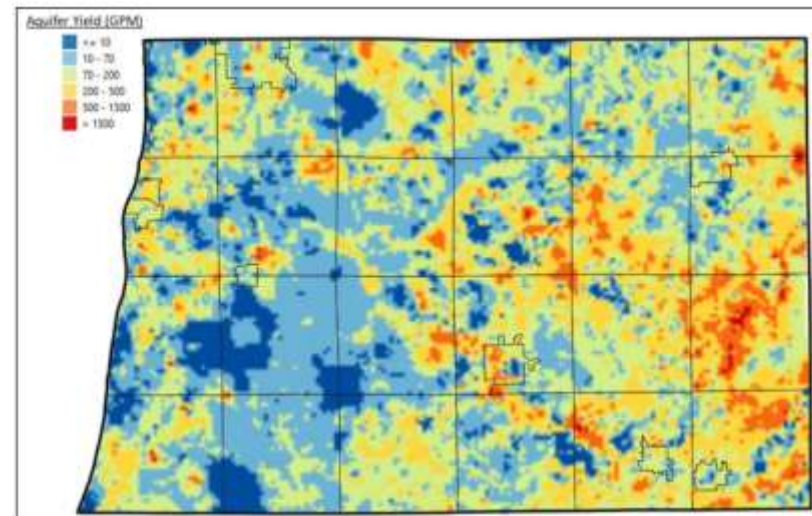
- Economy
 - Water Study
- Recreation and Wellness
 - Parks Assessment
 - Health Services

Strategic Goal: Provide valuable and necessary quality services to our customers.

Board Priority Project: Water Study

On March 12, 2020, the Board authorized a groundwater availability study. On March 25, 2021 the Board requested Public Health bring back a recommendation for a balanced work group representing appropriate segments of the community within 45 days. This ad-hoc advisory group will be charged with reviewing the recent results of the water study and form recommendations for consideration by the Board.

Deliverables: Pending analysis and subsequent recommendations of the work group.



Strategic Goal: Provide valuable and necessary quality services to our customers.

Board Priority Project: Service Level Assessment

- Recreation and Wellness

- Parks and Recreation - The current Parks plan does not expire until the end of 2024. As such, it is recommended the Citizen Survey and all of the Parks related comments from the Board Input Survey be referred to the Parks Department and Parks Advisory Board for evaluation of the current Parks plan. Recommendations may be formed for the Board's consideration in the form of changes to the Parks plan to address the survey results, including recommendations for funding.



- Public Health - Public Health will work in conjunction with County Administration to identify whether there are service/funding gaps (in a similar approach to how Environmental Services was reviewed). Outcomes, should be submitted through the budget process by May 31, 2022 (may need to extended depending upon pandemic demands) for final Administrative recommendation and Board consideration in the documented budget process. At this time, the immediate demands of the pandemic do not allow a process to be completed this year.
 - This process is looking ahead past the pandemic. Immediate needs continue to be addressed through pandemic funding.



Allegan County Strategic Planning Cycle

How will we know when we have arrived?

Where are we now?

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Strategic Plan, Budget,
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How are we going to get there?

Where are we going?

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Management System

Where are we going?

2. Design (Define,
Ideate, Select)
Strategic Planning
Process
Strategic Plan, Budget,
Capital Improvement
Plan, Operational plans

Objectives for today:

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Projects Needing Further Direction

- Economy
 - ~~ARPA - Need BOC direction~~
 - Broadband Access- Need BOC direction
- Facility Planning
 - Youth-home - Need BOC direction
 - County Services Building
- Board Meetings - Need BOC direction

Decision Point 2

Administrative Recommendation for Project Plan:

Strategic Goal: Provide valuable and necessary quality services to our customers.

Board Priority Project: Broadband

Increase the accessible availability of reliable internet connectivity, with a preference of broadband speeds (minimum 25mbps, desired 100mbps+, download)

Step 1 - Upon verification of eligibility through the ARPA funds, hire a directly employed or contracted project lead (and possibly team) to lead the project and deliver results for Board approved (S.M.A.R.T.) goals.

Step 2 - Consider partners, technical professionals, and other stakeholders to serve as an advisory resource to the project team.

Step 3 - Gather necessary and relevant data to form S.M.A.R.T. goals.

Step 4 - Consider plans, proposals, legislative initiatives and other resources to establish and implement plans for increased accessibility.

Partnerships, e.g. Ottawa County, continue to collaborate, share information and keep options open while maintaining locally focused project teams and initiatives.



Motion to:

1. Move the Broadband project to Implementation as recommended {or with the changes made on the Broadband project slide}; or
2. Refer the Broadband project for further analysis to:
 1. {Insert group doing analysis}
 2. {Insert information requested}; or
3. Remove the Broadband project from the plan.



Decision Point 3

Strategic Goal: Continuously improve our processes

Board Priority Project: Facility Planning

Youth Home

- Recommendation - Authorize a master plan to be developed to address the long term needs of Youth Home facility. Subsequent, develop a funding plan to support implementation of the plan, once approved.
- Current funding plans are limited to the following policy “Prior year surplus, as determined by the completion of the annual financial audit, shall be used to maintain fund balance as shown in Appendix 6.A. Excess surplus, beyond the amount needed to maintain fund balance shall be used as follows:
 - 100% shall be transferred to the Youth Home CIP fund (2465) and designated as Child Care Buildings & Infrastructure fund projects.”

County Services Building (Last discussed March 12, 2020)

- Recommendation -With the pending availability of space resulting from CMH moves, develop a master plan in conjunction with the approved Courthouse planning to move any non-court related functions to the County Services Building. This would support the Board’s direction relating to the use of the Courthouse for court functions, will make efficient use of available space, create easier access to services for customers and, among other benefits, will save significant money over new construction.

CMH Clinic Building

- Recommendation - Considering the nature of the property the building resides on, it is recommended either a need be identified the building is able to meet, an appropriate occupant be identified for a lease arrangement or the building be demolished

Motion to:

1. Move the Facility Planning project to Implementation as recommended {or with the changes made on the Facility Planning project slide}; or
2. Refer the Facility Planning project for further analysis to:
 1. {Insert group doing analysis}
 2. {Insert information requested}; or
3. Remove the Facility Planning project from the plan.



Decision Point 4

Strategic Goal: Continuously improve our processes

Board Priority Project: Board Meetings

On May 14, 2020 the Allegan County Board of Commissioners authorizes the purchase and installation of equipment and software for the purpose of live streaming Board of Commissioners and other County meetings emanating from the Board's chambers delivering quality video and audio that enables residents to clearly see and hear the meetings.

The Board survey also made reference to making meetings more efficient.

Deliverables:

- February 21, 2021 the live stream policy was approved
- March 25, 2021 the service went live.
- Board rules have been updated and should be observed.

Recommendation: Unless there are outstanding expectations, this item should be considered complete.



Motion to:

1. Remove the Board Meetings project from the plan.
2. Move the Board Meetings project to Implementation with the additional deliverables defined on the Board Meetings project slide}; or
3. Refer the Board Meetings project for further analysis to:
 1. {Insert body doing analysis}
 2. {Insert information requested}; or



Allegan County Strategic Planning Cycle

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Vision

Allegan County is committed to providing our citizens superior and innovative services, being judicious and efficient in the expenditure of resources and promoting a safe, clean and healthy environment in which to live, work, and play.

Mission

Allegan County shall plan, develop and evaluate the necessary policies and resources to ensure our county continues to progress and prosper.

Values

Respect, Integrity, Commitment and Honesty will serve as the foundation for all of our words, deeds and actions in providing services to the citizens of Allegan County.





Allegan County Strategy Map

To achieve our vision and ensure Allegan County continues to progress and prosper, we MUST...

Provide valuable and necessary quality services to our
CUSTOMERS

- Deliver affordable and accessible services
- Engage and educate our citizenry
- Collaborate locally and regionally

Vision:
Provide our citizens superior and innovative services, be judicious and efficient in the expenditure of resources and promote a safe, clean and healthy environment in which to live, work and play.

Maintain our
FINANCIAL STABILITY

- Develop and maintain a balanced operational budget
- Maintain reserve funds
- Execute long-term financial planning



Support a united and
ENGAGED WORKFORCE

- Foster a positive, team-based work environment
- Employ and retain high-performing, quality employees
- Promote safety and wellness

Continuously improve our
PROCESSES

- Be efficient and cost effective
- Measure and learn from outcomes
- Seek and implement innovative solutions



Board Approved Priority Projects

- Public Safety and Criminal Justice
- Transportation
- Rock Tenn, Brownfield Redevelopment
- Courthouse Renovation and Planning
- Debt (operational funding)
- Annual Budget
- Audit
- Collective Bargaining Agreements
- Compensation Study

Strategic Goal: Provide valuable and necessary quality services to our customers.

Board Priority Project: Public Safety and Criminal Justice

In consideration of the Sheriff's Departmental Plan and other related budgetary requests from the Justice system, on February 11, 2021, the Board authorized the Administrator to meet with stakeholders and develop a final funding plan to be incorporated into the annual budget. The plan was brought back to the Board on February 25, 2021, and was not met with objection. The plan for positions and equipment follows on the next page. Additional portions of the Sheriff's Departmental Plan and other justice needs will be considered as root issues are explored and as funding becomes available resulting from debt reduction.

Deliverables:

- Implementation of body cameras
- Increased allocation of certified correction officer time to officer related tasks
- Increased investigation of cases including CSC, Cyber, Domestic Violence, and Opioid related cases
- Increased shift relief and policing with maintained or reduced overtime,
- Increased staff to meet case load demand in District Court and Prosecutors office,
- Carry out staffing and financial plan (next slide).





Board Priority Project: Public Safety and Criminal Justice

Staffing Requests	2022 Startup	2022 Operations	2023	2024	2025	2026
Sheriff - Detective	30,000	114,304	116,807	119,355	121,950	124,616
Sheriff Deputy - Road Patrol (2)	120,000	173,026	180,761	188,754	197,396	206,022
Sheriff - FOIA Clerk	5,000	62,150	64,788	67,566	70,434	73,491
Sheriff - Booking Clerk	5,000	62,150	64,788	67,566	70,434	73,491
Sheriff - Corrections Officers (2)	10,000	152,002	158,717	165,631	172,963	180,659
Sheriff - Eliminate PT Corrections Officer	(5,000)	(36,763)	(38,380)	(40,045)	(41,811)	(43,664)
FOC/Sheriff Bench Warrant Officer	45,000	63,674	66,520	69,461	72,642	75,816
District Court Clerk	5,000	62,150	64,788	67,566	70,434	73,491
Assistant Prosecuting Attorney	5,000	101,379	106,345	111,593	116,453	121,525
Pros Atty - Reclass IRPT Legal Admin to FT Specialist	5,000	46,595	49,093	51,696	54,450	57,285
Total Request	225,000	800,665	834,227	869,143	905,345	942,732





Strategic Goal: Provide valuable and necessary quality services to our customers.

Board Priority Project: Transportation Services

Efficient and affordable transportation is an important driver in economic growth in rural areas and helps ensure that people can obtain services and participate in public life. Rural residents are more reliant on personally-owned automobiles or public transit for transportation than their urban counterparts. Available transportation services are lacking in Allegan County. Fund Balance is expected to be depleted by the end 2021.



- Additional service needs**
- Weekend employment
 - Rehab providers
 - Nursing Homes
 - Probation & Parole
 - Drug treatment
 - After school programs
 - School of choice
 - Recreational activities
 - Weekend Dialysis
 - Weekend church activities

Deliverables:

- Prevent closure of transportation services
- Restore to 2017 service hours
- Expand service by adding evening, and weekend service hours
- Maintain dialysis and medical transportation
- Use expanded service hours to meet additional service needs (Noted to the right)

Funding: Operating tax levy, matched with Federal/State and local agency dollars.

		2022 Startup	2022 Operations	2023	2024	2025	2026
Transportation Support	-	-	850,000	892,500	937,125	983,981	1,033,180

Strategic Goal: Provide valuable and necessary quality services to our customers.

Board Priority Project: Former Rock Tenn, Demolition and Sale

Redevelop the property through the Brownfield Redevelopment Plan. This Plan is intended to promote economic growth for the benefit of the residents of the City and to provide the mechanism to capture future tax growth for reimbursement of the clean-up, demolition and development cost.

Deliverables: Brownfield Redevelopment plan, environment assessment, State 381 work plan, demolition, clean-up, sale and redevelopment.

Funding: It is recommended to utilize ARPA funds to the degree eligible.



Strategic Goal: Continuously improve our processes

Board Priority Project: Courthouse Renovation and Master Plan

- Courthouse Renovation - June 13, 2019, the Board of Commissioners (Board) authorized County Administration to engage the County's architectural and engineering firm (GMB) to design and provide cost estimates on various components of the Courthouse including a Courthouse master plan.
- August 22, 2019, the Board of Commissioners authorized the County Administrator to proceed in the design of a central security entrance for the courthouse entitled "New Main Central Entry", additional holding cells and the improvement of existing holding cells to ensure appropriate security, separation and sanitary conditions and proceed with the design of a sally port located at the north side of the building of the courthouse.



Deliverables:

- By August 31, 2021 the Secure entrance construction completed
- By December 31, 2021, Sally port and interior holding cells construction completed
- Pending direction from the BOC regarding the anticipated occupants of the Courthouse, complete a master plan by December 31, 2022.

Funding: Budgeted Capital Funds.



Strategic Goal: Maintain Financial Stability.

Board Priority Project: Debt Elimination, Reallocation to Operations/Services.

Include debt reduction as a means to accomplish goals/plans while limiting the amount of additional millage needed, through elimination of interest and reallocation of existing payments.

Deliverables:

- Elimination of debt
- Restored or enhanced operations/services

Year	Millage Use & Amount		Opportunities Created							
			Dollars Freed	Dollars Needed						
2022										
	\$ 1,130,000	Annual UAL Bond Payment	1,012,133							Pension Bond Payment expense - General Fund and FOC Fund
	\$ 1,000,000	UAL Fund contribution - to MERS	624,000							MERS UAL portion eliminated by lump-sum payment
	\$ 1,100,000	UAL Fund contrib - Pension Bond		\$ 1,025,665						Staffing & start-up Requests, as proxy for consensus plan
	239,532	Net Diff in Opportunities		\$ 850,000						Transportation Support
	\$ 3,469,532	0.6097 mills	1,636,133	\$ 1,875,665						



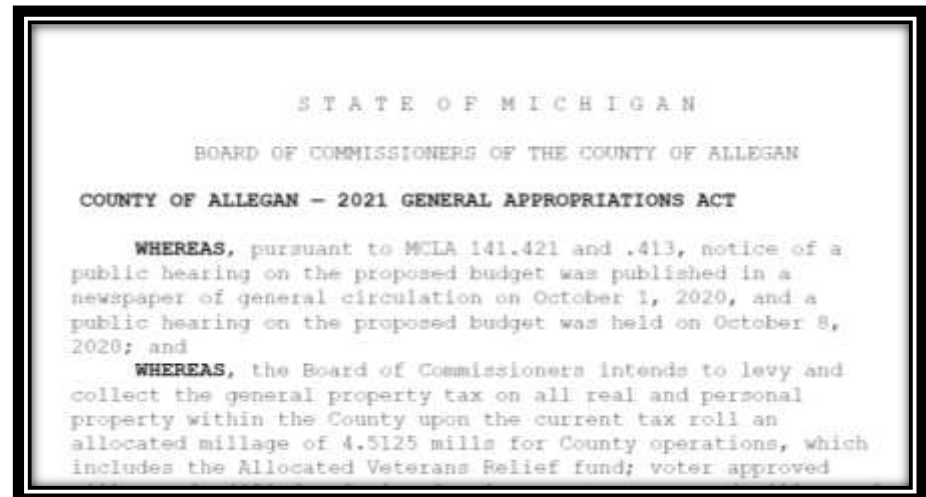
Strategic Goal: Maintain Financial Stability.

Board Priority Project: Annual Budget

The 2022 budget will implement the Board’s millage rate strategy, and include service level enhancements (Sheriff, Court, FOC personnel and Transportation) and start-up costs. The long-term impact of these changes will be included in the 2023-2026 budget projections.

Deliverables: Balanced Budget

General Fund:			
	2020 Budget	2021 Proposed	Percent Change
Property Tax	23,810,565	24,656,612	3.6%
Fees/Charges for Services	3,924,217	3,542,052	-9.7%
Interest/Rents	743,844	491,744	-33.9%
Budget Stabilization	-	-	0.0%
Other Revenue	5,376,125	5,356,704	0.0%
Total Budgeted Revenues	33,854,751	34,047,112	0.6%
General Fund Expenditures			
Personnel	21,187,112	22,491,960	6.1%
Operational	7,722,869	7,749,711	0.3%
Transfer Out	4,944,770	5,201,769	5.2%
UAL Debt Service (included above)	976,840	976,840	0.0%
Contingency (included above)	516,270	516,270	0.0%
Total Budgeted Expenditures	33,854,751	35,443,440	4.7%





Strategic Goal: Maintain Financial Stability.

Board Priority Project: Audit

Provide financial structures and training that creates a culture of strong internal control, culminating in well-prepared workpapers/financial report with a clean audit opinion.

Deliverables:

- No audit findings of “material weakness” or “significant deficiency”.
- No deficiency letters from the State.

Gabridge & Company, PLC

3940 Peninsular Dr SE, Suite 200 Grand Rapids, MI 49546 Tel: 616-538-7100

Fax: 616-538-2441

gabridgeco.com

INDEPENDENT AUDITOR’S REPORT

Board of Commissioners Allegan County Allegan, Michigan

Report on the Financial Statements

Opinions

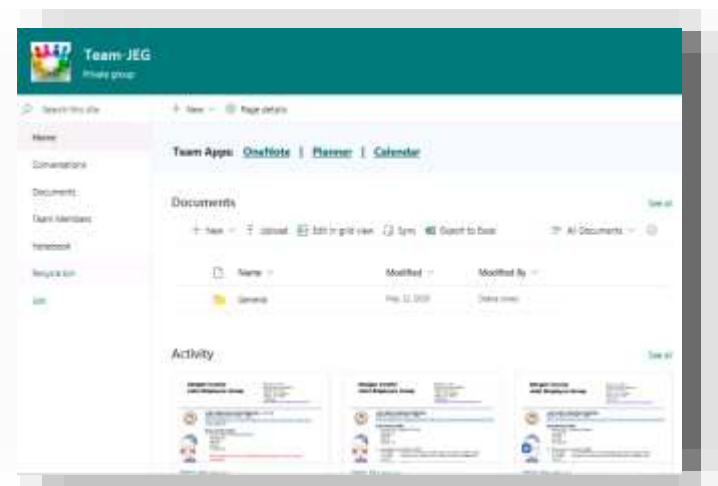
In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Allegan County, as of December 31, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Strategic Goal: Support a united and engaged workforce.

Board Priority Project: Maintain employee labor relations. By prioritizing good labor relations, Allegan County has made many benefits more consistent, minimized the need for separate bargaining meetings, increased employee input, synchronized Collective Bargaining Agreements which are ratified on-time. It is important the County remain proactive in this area and that the employees share a healthy relationship with each other and the employer to deliver their best performances.

Deliverables:

- Maintain an accessible team site with full organizational access (Agendas, minutes, etc.)
- Continue proactive meetings (quarterly or more as needed) to gather input from employee groups and share information.
- By December 31, 2022 have all Collective Bargaining Agreements ratified, signed and posted to the County's website.





Board Priority Project: 5-Year Market Wage Review: On January 9, 2014, the Board authorized a comprehensive compensation study with the goal of creating a new compensation system inclusive of 5 year reviews of the wages within the comparable market to ensure reasonable competitiveness of the County's wages is maintained.

Deliverables:

- Update the single organization-wide wage table to maintain at least the midpoint of market comparable wages
- Maintain the Decision Band Method (DBM) of classifications
- Reduce the number of steps and maintain affordability.

DBM

stands for

Decision Band Method

Funding: Contingent upon study method, currently working with in-house resources. To the degree additional services are needed, existing operational funds will be evaluated first. Based on the original bids for the larger comprehensive compensation study, a periodic wage market review was estimated at \$20K.

Projects Needing Further Direction

- Economy
 - ARPA - Need BOC direction
 - Broadband Access- Need BOC direction
- Facility Planning
 - Youth-home - Need BOC direction
 - County Services Building
- Board Meetings - Need BOC direction

Decision Point 1

Strategic Goal: Provide valuable and necessary quality services to our customers.

Board Priority Project: American Rescue Plan Act (ARPA) - ARPA provides support to the public health response and lays the foundation for a strong and equitable economic recovery. Specifically, the State and Local Fiscal Fund provides resources to help governments address revenue losses experienced and cost incurred, to invest in infrastructure, including water, sewer, and broadband services, among other possible uses. (Adapted from the U.S. Department of The Treasury Fact Sheet)

Deliverables (Amendment 1: “the following shall be used as a framework for the development of a plan and the plan shall be subject to Board consideration prior to reimbursement or expenditure of funds being sought”):

- Amendment 3 “The ARPA Plan developed upon the framework outlined below shall be subject to a noticed public hearing prior to final consideration by the Board of Commissioners.”
- Research the eligible use of ARPA funds, reporting requirements, and other parameters as information is released
- If eligible:
 - First, reimburse County for expenditures and loss in revenue in connection with pandemic response, Amendment 2 “with prioritization given to the Public Health response not covered by other funds”.
 - Second, allocate funds to the continued pandemic response efforts, Amendment 2 “with prioritization given to the Public Health response not covered by other funds”
 - Third, allocate funds to the extent they can support the Priority Projects contained within this plan
- If determined applicable by the Board, develop a system to obtain additional stakeholder input once funds have been allocated to initial priorities.

Objectives for today:

1. Review the steps that brought us to the Final Draft 2021-22 Strategic Plan (Connect the dots)
2. Receive direction on outstanding items so they may be incorporated into the plan (This means the decision points portion of this exercise will result in 1) project being referred for further analysis, 2) project being moved to implementation or 3) project being removed from the plan.
3. Adopt (or refer to April 22 for adoption) the final plan for implementation



Objectives for today:

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2021 Capital Project Report - 1st Quarter

Status of Approved 2021 Capital Projects and Projects Remaining to be Completed from Previous Years								
	Projects	Unscheduled	Queued	Development	Contracting	Execution	Closure	Completed
Status at end of 2021								
Status at end of 3rd Quarter								
Status at end of 2nd Quarter								
Status at end of 1st Quarter	55	0	11	10	8	18	1	7
Status at start of 2021	50	0	29	5	2	14	0	0
Status at end of 2020	69	0	1	2	2	14	0	50
Status at end of 2019	59	0	0	1	6	10	2	40
Status at end of 2018	79	3	5	13	9	10	4	35
Status at end of 2017	65	8	2	6	5	9	0	35
Status at end of 2016	81	11	6	13	9	5	5	32
Status at end of 2015	62	12	0	5	4	16	4	24

Multi-Year CIP Project Data	Capital Project Funding Approved In:									TOTAL
	2013	2014	2015	2016	2017	2018	2019	2020	2021	
Capital Projects:	30	37	25	29	28	38	32	49	36	304
Completed in 2013	10									10
Completed in 2014	11	12								23
Completed in 2015	3	11	10							24
Completed in 2016	3	9	8	12						32
Completed in 2017	0	2	5	10	18					35
Completed in 2018	2	1	1	4	6	21				35
Completed in 2019	0	2	0	1	2	12	23			40
Completed in 2020	0	0	1	1	2	4	7	35		50
Completed in 2021	0	0	0	1	0	0	0	6	0	7
Total Completed	29	37	25	29	28	37	30	41	0	256
Remaining to be Completed	1	0	0	0	0	1	2	8	36	48

Cumulative Project Metrics	Actual	# On Schedule	# On Budget	# In Scope	% On Schedule	% On Budget	% In Scope
1st Quarter Completed	7	2	7	7	29%	100%	100%
2nd Quarter Completed							
3rd Quarter Completed							
4th Quarter Completed							
Carryover Projects							

On Schedule - Project execution was completed in the month that was projected when the project schedule was established.

On Budget - Project was completed within the approved project budget appropriations.

In Scope - Major project outcomes were clearly defined and met upon project completion.

Status of Projects with Budgets over 100K - 3/31/2021

Projects Sorted by Total Approved Funding

#	Project Site ID	S	D	C	E	M	F	Project Name	Funding Year	Total Approved Funding	Jan 2021	Feb 2021	Mar 2021	Apr 2021	May 2021	Jun 2021	Jul 2021	Aug 2021	Sep 2021	Oct 2021	Nov 2021	Dec 21
1	1233-20							Courthouse Improvements - Construction	2020	\$ 1,888,728	E	E	E	E	E	E	E	E	E	E	M	Done
	Scope:	Construct a new security entrance, add a sally port and improve holding cells.																				
	Update:	Project back on track; mobilization scheduled for April 12th.																				
2	1206-21							MCT Replacement	2021	\$ 865,000	D	C	C	E	E	E	E	M	Done			
	Scope:	Replace the set of Mobile Computer Terminals that have been in use by Law Enforcement for 7+ years.																				
	Update:	Slight delay while ability to use 911 surcharge funds for MCT replacement was verified with the State. Completion on schedule still expected. Quantities finalized, reviewing and finalizing MCT policy.																				
3	1440-21C							Vehicles - Replace 7 Sheriff's Utility Vehicles	2021	\$ 245,000	C	C	E	E	E	E	E	E	Done			
	Scope:	Purchase 7 replacement Utility Vehicles for Sheriff's Patrol																				
	Update:	Vehicles have been ordered; awaiting delivery this summer.																				
4	1124-21							Roof Replacement at Courthouse - Section 1	2021	\$ 240,000	D	D	C	C	C	E	E	E	E	E	E	Done
	Scope:	Replace roofing materials on Section 1 (west wing) of the County Courthouse.																				
	Update:	RFP released, bids due 4/8.																				
5	11095-20							Mobile Medical Unit Vehicle	2020	\$ 225,000	E	E	Done									
	Scope:	Mid-year capital project approved to purchase a vehicle customized to serve as a Mobile Medical Unit with grant funding provided by the Gun Lake Tribe.																				
	Update:	Project completed.																				
6	11204-18							Gun Lake Park Boat Launch Replacement	2018	\$ 180,925	TBD	TBD	TBD	TBD								
	Scope:	With the pavilion replacement completed, the focus of this project is the replacement of the boat launch ramp.																				
	Update:	Application for EGLE permit submitted; DNR has provided pricing and proposal for ramp replacement this fall; workign to finalize an agreement with DNR in Q2.																				
7	14004-17A							ACSO Parking Lot Improvements	2016	\$ 167,000	E	E	Done									
	Scope:	Front lot reconstruction to add parking spaces, improve ADA parking, pedestrian safety and signage.																				
	Update:	Project completed.																				
8	11025-20A							Body Scanner Replacement	2020	\$ 160,000	E	E	Done									
	Scope:	Purchase a body scanner to replace the one acquired through federal surplus.																				
	Update:	Project completed.																				
9	16013-20							Dispatch CAD Upgrade	2020	\$ 160,000	E	E	E	E	Cutovr	E	E	E	Done			
	Scope:	Upgrade New World Computer Aided Dispatch System hardware and software.																				
	Update:	Execution is progressing well - still on schedule for Go-Live on the upgraded system in May of 2021 and project completion by the end of July, 2021 as originally planned.																				
10	1002-21							Law Enforcement Body Cameras	2021	\$ 140,000	S	D	D	D	D	D	C	C	C	E	E	E
	Scope:	Purchase and deploy body cameras to Law Enforcement Deputies.																				
	Update:	Developing policies, analyzing FOIA impact, evaluating procurement strategies, investigating grant opportunities, finalizing quantities and gathering/sharing other information.																				
11	15013-17C							YH Surveillance and Intercom System Replacement	2013	\$ 138,571	E	E	E	Done								
	Scope:	Replace and enhance aging video surveillance and room intercom systems.																				
	Update:	System installed and working well. Reviewing and discussing change orders to make a few adjustments the system.																				
12	13074-20							911 Radio System - Barry County Back-up	2016	\$ 120,230	E	E	E	Done								
	Scope:	Related to the Radio System Replacement Project, this remaining item involves deploying a spare Allegan County console to Barry County to enable seamless back-up capability.																				
	Update:	Allegan's dispatch console hardware and software has been upgraded by Motorola but is still being configured to address minor issues. Once resolved, back-up console will be deployed Barry County.																				
13	13074-20							911 Radio System - Enable GPS on CAD	2016	\$ 120,230						TBD						
	Scope:	Related to the Radio System Replacement Project, this remaining item involves enabling GPS locations of portable radios to show up on dispatch CAD maps to enhance location awareness.																				
	Update:	On hold until Dispatch CAD Upgrade project is completed. It may be possible to enable GPS on the upgraded CAD version but won't know until CAD upgrade is complete and integration can be tested.																				
14	1004-21							Dispatch Tower HVAC System Replacement	2021	\$ 120,000	D	C	C	E	E	E	M	Done				
	Scope:	Replace aging HVAC systems at each dispatch tower site at a rate of at least one per year.																				
	Update:	Securing pricing from contractor that does installations																				

Status of Projects with Budgets over 100K - 3/31/2021

Projects Sorted by Total Approved Funding

#	Project Site ID	S	D	C	E	M	F	Project Name	Funding Year	Total Approved Funding	Jan 2021	Feb 2021	Mar 2021	Apr 2021	May 2021	Jun 2021	Jul 2021	Aug 2021	Sep 2021	Oct 2021	Nov 2021	Dec 21
15	1374-21							Dispatch Console Six Technology Deployment	2021	\$ 120,000			D	C	C	E	E	E	E	E	M	Done
	Scope: Equip console six which was added in 2020 with the necessary technology to support dispatch operations.																					
	Update: Waiting for quote from Motorola for console radio equipment and installation services.																					
16	1400-21							CH Heat Pump Replacements - 2021	2021	\$ 117,000			D	C	C	E	E	E	E	M	Done	
	Scope: Replace nearly half of the remaining 32 heat pumps in an ongoing effort to gradually replace all 133 heat pumps at the courthouse.																					
	Update: Identifying remaining heat pumps to be replaced and preparing for RFP release in April.																					
17	16021-20							Jail Security System Upgrade	2020	\$ 115,000	E	E	E	E	Done							
	Scope: Replace jail security system servers, other critical equipment and upgrade software to ensure continued reliability of the system.																					
	Update: Project completed.																					
18	1175-20							Emergency Siren Activation Solution	2020	\$ 100,000	D	D	D	D	C	C	C	C	E	E	E	Done
	Scope: Research and implement an alternate method to for siren activation that does not rely on maintaining any VHF infrastructure.																					
	Update: Various options and alternatives will continue to be explored for this strategically driven project. There is no near-term threat to the current system which remains completely functional.																					

Project Budget Status as of 3/31/2021

#	Project ID	Project Name	Prject Year	Initial Funding Requested	Additional Funds Needed	Total Approved Funding	Expenditures To Date	Committed Funds	Available Funds	Turnback to Fund Balance	Project Completed?
	#2118	CENRTAL DISPATCH CIP									
1	1206-21	MCT Replacement	2021	\$ 865,000	\$ -	\$ 865,000	\$ -	\$ -	\$ 865,000	\$ -	No
2	16013-20	Dispatch CAD Upgrade	2020	\$ 160,000	\$ -	\$ 160,000	\$ 51,701	\$ 94,832	\$ 13,466	\$ -	No
3	1004-21	Tower HVAC System Replacement	2021	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	No
4	13074-20	911 Radio System - Barry County Back-up	2020	\$ 120,230	\$ -	\$ 120,230	\$ -	\$ -	\$ 120,230	\$ -	No
5	13074-20	911 Radio System - Enable CAD GPS	2020	\$ 120,230	\$ -	\$ 120,230	\$ -	\$ -	\$ 120,230	\$ -	No
6	1374-21	Console Six Technology Deployment	2021	\$ 120,000	\$ -	\$ 120,000	\$ -	\$ -	\$ 120,000	\$ -	No
7	1175-20	Emergency Siren Activation Solution	2020	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	No
8	1105-21	911 Phone Server Replacement	2021	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	No
9	1404-21	Pavement Maintenance 2020 - Dispatch	2021	\$ 2,000	\$ -	\$ 2,000	\$ -	\$ -	\$ 2,000	\$ -	No
		TOTALS FOR #2118 - CENTRAL DISPATCH CIP		\$ 1,687,459	\$ -	\$ 1,687,459	\$ 51,701	\$ 94,832	\$ 1,540,926	\$ -	
	#2300	TRANSPORTATION GRANT									
10	1404-21	Pavement Maintenance 2020 - Transportation	2021	\$ 2,000	\$ -	\$ 2,000	\$ -	\$ -	\$ 2,000	\$ -	No
		TOTALS FOR #2300 - TRANSPORTATION GRANT		\$ 2,000	\$ -	\$ 2,000	\$ -	\$ -	\$ 2,000	\$ -	
	#2450	PUBLIC IMPROVEMENT FUND									
11	12033-20	Courthouse Improvements - Construction	2020	\$ 1,000,000	\$ 973,428	\$ 1,973,428	\$ 60,959	\$ 1,741,742	\$ 170,727	\$ -	No
12	1440-21C	Vehicles - Replace 7 Sheriff's Utility Vehicles	2021	\$ 245,000	\$ -	\$ 245,000	\$ -	\$ 230,958	\$ 14,042	\$ -	No
13	1124-21	Roof Replacement at Courthouse - Section 1	2021	\$ 240,000	\$ -	\$ 240,000	\$ -	\$ -	\$ 240,000	\$ -	No
14	14004-17A	ACSO Parking Lot Improvements	2016	\$ 198,000	\$ (31,000)	\$ 167,000	\$ 160,175	\$ -	\$ -	\$ 6,825	Yes
15	11025-20A	Body Scanner Replacement	2020	\$ 160,000	\$ -	\$ 160,000	\$ 139,000	\$ -	\$ -	\$ 21,000	Yes
16	1002-21	Law Enforcement Body Cameras	2021	140000	0	140000	0	0	140000	0	No
17	1400-21	CH Heat Pump Replacements	2021	\$ 117,000	\$ -	\$ 117,000	\$ -	\$ -	\$ 117,000	\$ -	No
18	16021-20	Jail Security System Upgrade	2020	\$ 115,000	\$ -	\$ 115,000	\$ 70,249	\$ -	\$ -	\$ 44,751	Yes
19	1440-21E	Vehicles - Replace and Outfit Vehicle - Wayland	2021	\$ 92,000	\$ -	\$ 92,000	\$ -	\$ -	\$ 92,000	\$ -	No
20	1440-21G	Vehicles - Equip Sheriff's Vehicles 2021	2021	\$ 77,000	\$ -	\$ 77,000	\$ 18,859	\$ 498	\$ 57,643	\$ -	No
21	11072-20	eTicket Solution Implementation	2020	\$ 70,000	\$ -	\$ 70,000	\$ 65,044	\$ -	\$ -	\$ 4,956	Yes
22	1107-21	UPS Replacement - HSB	2021	\$ 65,000	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	No
23	11026-20A	Probate Court Microfilm Scanning	2020	\$ 60,000	\$ -	\$ 60,000	\$ 185	\$ 55,190	\$ 4,625	\$ -	No
24	1170-21	LED Conversion for ACSO Exterior Lights	2021	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 23,960	\$ 26,040	\$ -	No
25	1396-21	Water and Sewer Asset Mgmt Plan	2021	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	No
26	1001-21	Jury Management Solution	2021	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	No
27	1509-21	Animal Shelter Generator	2021	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 40,670	\$ 9,330	\$ -	No
28	1126-21A	Scan Civil and Criminal Court Files	2021	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000	\$ -	No
29	14040-20E	Vehicles - Equip Sheriff's Vehicles 2020	2020	\$ 39,000	\$ -	\$ 39,000	\$ 37,990	\$ -	\$ -	\$ 1,010	Yes
30	1440-21B	Vehicles - Replace 1 EOC Truck	2021	\$ 38,000	\$ -	\$ 38,000	\$ -	\$ 34,524	\$ 3,476	\$ -	No
31	1440-21H	Vehicles - 1 Sheriff's Utility Vehicle - Insurance	2021	\$ -	\$ 32,994	\$ 32,994	\$ -	\$ 32,994	\$ -	\$ -	No
32	1404-21	Pavement Maintenance 2021 - County	2021	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	No
33	1119-21	Furniture Replacement	2021	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	No
34	1440-21A	Vehicles - Replace 1 Facilities Mail Vehicle	2021	\$ 26,000	\$ 2,174	\$ 28,174	\$ -	\$ 28,174	\$ -	\$ -	No
35	1018-21	Network Switch Replacement	2021	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	No
36	1126-21A	District Court Microfilm	2021	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	No
37	11053-19	County Website Redesign	2019	\$ 16,000	\$ -	\$ 16,000	\$ 6,396	\$ 9,594	\$ 10	\$ -	No
38	1317-21	Copier Replacements	2021	\$ 16,000	\$ -	\$ 16,000	\$ -	\$ -	\$ 16,000	\$ -	No
39	1133-21C	Animal Shelter Washer and Dryer	2021	\$ 12,000	\$ -	\$ 12,000	\$ -	\$ -	\$ 12,000	\$ -	No
40	11059-20	Inmate Lookup Tool	2020	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	No
41	1113-21A	Animal Shelter Entrance Improvements	2021	\$ -	\$ 10,000	\$ 10,000	\$ 2,977	\$ -	\$ 7,023	\$ -	No
42	1003-21	Wireless Monitor Solution for Courts	2021	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	No
		TOTALS FOR #2450 - PUBLIC IMPROVEMENT FUND		\$ 3,046,000	\$ 1,037,596	\$ 4,083,596	\$ 561,834	\$ 2,198,304	\$ 1,244,916	\$ 78,542	

Project Budget Status as of 3/31/2021

#	Project ID	Project Name	Prject Year	Initial Funding Requested	Additional Funds Needed	Total Approved Funding	Expenditures To Date	Committed Funds	Available Funds	Turnback to Fund Balance	Project Completed?
	#2465	CHILD CARE CAPITAL									
43	15013-17C	YH Surveillance and Intercom System Replacement	2013	\$ 70,000	\$ 68,571	\$ 138,571	\$ 113,832	\$ 4,547	\$ 20,192	\$ -	No
44	1130-21	YH HVAC System Replacement	2021	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000	\$ -	No
45	1404-21	Pavement Maintenance 2020 - Youth Home	2021	\$ 5,000	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	No
		TOTALS FOR #2465 - CHILD CARE CAPITAL		\$ 135,000	\$ 68,571	\$ 203,571	\$ 113,832	\$ 4,547	\$ 85,192	\$ -	
	#2470	LOCAL GOVERNMENT REVENUE SHARING									
46	1012-18	Gun Lake Watercraft Launch - Construction	2018	\$ 180,925	\$ -	\$ 180,925	\$ -	\$ -	\$ 180,925	\$ -	No
47	1543-21	RockTenn - Demolition Consultant	2021	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 22,850	\$ 27,150	\$ -	No
48	1440-21E	Vehicles - Replace 1 Parks Vehicle	2021	\$ 32,000	\$ -	\$ 32,000	\$ -	\$ 29,707	\$ 2,293	\$ -	No
49	1404-21	Pavement Maintenance 2020 - Parks	2021	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	No
50	1010-21	Parks - Restroom Floor Refinishing	2021	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	No
51	1016-21	Parks - Playground Equipment Replacement	2021	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	No
52	15043-20	RockTenn - Brownfield Plan	2020	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	Yes
53	1125-21	Parks - Vehicle Utility Box	2021	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 9,257	\$ 744	\$ -	No
		TOTALS FOR #2470 - LOCAL GOV. REV. SHARING		\$ 287,925	\$ 60,000	\$ 347,925	\$ 10,000	\$ 61,814	\$ 276,111	\$ -	
	#VARIOUS	OTHER CAPITAL PROJECTS									
54	11095-20	Mobile Medical Unit Vehicle	2020	\$ -	\$ 225,000	\$ 225,000	\$ 183,935	\$ -	\$ -	\$ 41,065	Yes
55	1133-21B	Animal Shelter Cat Cages	2021	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ 60,000	\$ -	No
56	1317-21	Copier Replacements - ROD	2021	\$ 8,000	\$ -	\$ 8,000	\$ -	\$ -	\$ 8,000	\$ -	No
57	1543-21A	RockTenn - Site Demolition	2021	TBD	TBD	TBD	TBD	TBD	TBD	TBD	No

Notes: Total number of projects may not match the summary as some projects are counted once in the summary but may be represented here by several rows to account for multiple funding sources.

Project #11 Courthouse Improvements - Construction: Budget amount includes \$500,000 transfer in from Self-Insurance Fund #6770.

Project Schedule and Status as of 3/31/2021

#	Project Site	S	D	C	E	M	F	Project Name	Jan 2021	Feb 2021	Mar 2021	Apr 2021	May 2021	Jun 2021	Jul 2021	Aug 2021	Sep 2021	Oct 2021	Nov 2021	Dec 2021	On Time	In Budget	In Scope
PROJECTS COMPLETED																							
1	15043-20							RockTenn - Brownfield Plan	E	Done											Yes	Yes	Yes
2	11072-20							eTicket Solution Implementation	E	Done											No	Yes	Yes
3	11095-20							Mobile Medical Unit Vehicle	E	E	Done										Yes	Yes	Yes
4	14040-20E							Vehicles - Equip Sheriff's Vehicles 2020	E	E	Done										No	Yes	Yes
5	14004-17A							ACSO Parking Lot Improvements	E	E	Done										No	Yes	Yes
6	11025-20A							Body Scanner Replacement	E	E	Done										No	Yes	Yes
7	16021-20							Jail Security System Upgrade	E	E	E	E	Done								No	Yes	Yes
PROJECTS IN MONITORING / CLOSURE																							
8	1113-21A	X						Animal Shelter - Entrance Improvements	E	E	E	Done											
PROJECTS IN EXECUTION																							
9	15013-17C							YH Surveillance and Intercom System Replacement	E	E	E	Done											
10	11059-20							Inmate Lookup Tool	C	E	E	Done											
11	11026-20A							Probate Court Microfilm Scanning	E	E	E	Done											
12	13074-20							911 Radio System - Barry County Back-up	E	E	E	Done											
13	1125-21							Parks - Vehicle Utility Box	C	C	E	E	E	M	Done								
14	1509-21	X						Animal Shelter - Generator	C	C	E	E	E	M	Done								
15	1170-21							LED Conversion for ACSO Exterior Lights	C	C	C	E	E	E	M	Done							
16	1440-21C							Vehicles - Replace 7 Sheriff's Utility Vehicles	C	C	E	E	E	E	E	E	Done						
17	1440-21H	X						Vehicles - Replace 1 Sheriffs Utility Vehicle - Insurance		C	E	E	E	E	E	E	Done						
18	1440-21B							Vehicles - Replace 1 EOC Truck	C	C	E	E	E	E	E	E	Done						
19	1440-21E							Vehicles - Replace 1 Parks Vehicle	C	C	E	E	E	E	E	E	Done						
20	1440-21A							Vehicles - Replace 1 Facilities Mail Vehicle	C	C	E	E	E	E	E	E	Done						
21	16013-20							Dispatch CAD Upgrade	E	E	E	E	Cutovr	E	E	E	Done						
22	12033-20							Courthouse Improvements - Design	E	E	E	E	E	E	E	E	E	E	M	Done			
23	12033-20							Courthouse Improvements - Construction	E	E	E	E	E	E	E	E	E	E	M	Done			
24	11053-19							County Website Redesign	E	E	E	E	E	E	E	E	E	E	E	Done			
25	1543-21							RockTenn - Demolition Consultant	C	C	E	E	E	E	E	E	E	E	E	Done			
26	1440-21G							Vehicles - Equip Sheriff's Vehicles 2021		E	E	E	E	E	E	E	E	E	E	E			
PROJECTS IN CONTRACTING																							
27	1010-21							Parks - Restroom Floor Refinishing	C	C	E	E	E	M	Done								
28	1133-21C	X						Animal Shelter Washer and Dryer			D	C	E	E	Done								
29	1396-21							Water and Sewer Asset Mgmt Plan	D	C	C	E	E	E	M	Done							
30	1440-21E							Vehicles - Replace and Outfit Vehicle - Wayland	C	C	C	E	E	E	E	E	Done						
31	1105-21							911 Phone Server Replacement	D	C	C	E	E	E	E	E	M	Done					
32	1107-21							UPS Replacement - HSB			D	C	C	E	E	E	E	M	Done				
33	1124-21							Roof Replacement at Courthouse - Section 1	D	D	C	C	C	E	E	E	E	E	E	Done			
34	1012-18							Gun Lake Watercraft Launch - Construction	TBD	TBD	TBD	TBD											
PROJECTS IN DEVELOPMENT																							
35	1004-21							Tower HVAC System Replacement	D	C	C	E	E	E	M	Done							
36	1206-21							MCT Replacement	D	C	C	E	E	E	E	M	Done						
37	1133-21B	X						Animal Shelter - Cat Cages			D	C	C	E	E	E	M	Done					
38	1400-21							CH Heat Pump Replacements			D	C	C	E	E	E	E	M	Done				
39	1170-21B							CH Square Signage	D	D	C	C	E	E	E	E	E	M	Done				
40	1374-21							Console Six Technology Deployment			D	C	C	E	E	E	E	E	M	Done			
41	1175-20							Emergency Siren Activation Solution	D	D	D	D	C	C	C	C	E	E	E	Done			
42	13074-20							911 Radio System - Enable CAD GPS							TBD								
43	1002-21							Law Enforcement Body Cameras	S	D	D	D	D	D	C	C	C	E	E	E			
44	1543-21A							RockTenn - Site Demolition				D	D	D	C	C	C	E	E	E			

Project Schedule and Status as of 3/31/2021

#	Project Site	S	D	C	E	M	F	Project Name	Jan 2021	Feb 2021	Mar 2021	Apr 2021	May 2021	Jun 2021	Jul 2021	Aug 2021	Sep 2021	Oct 2021	Nov 2021	Dec 2021	On Time	In Budget	In Scope
PROJECTS SCOPED AND QUEUED																							
45	1018-21							Network Switch Replacement		D	C	C	E	E	E	M	Done						
46	1016-21							Parks - Playground Equipment Replacement						D	C	C	E	E	M	Done			
47	1404-21							Pavement Maintenance 2021 - County		D	C	C	E	E	E	E	E	E	M	Done			
48	1404-21							Pavement Maintenance 2020 - Parks															
49	1404-21							Pavement Maintenance 2020 - Youth Home															
50	1404-21							Pavement Maintenance 2020 - Dispatch															
51	1404-21							Pavement Maintenance 2020 - Transportation															
52	1001-21							Jury Management Solution				D	C	C	E	E	E	E	M	Done			
53	1003-21							Wireless Monitor Solution for Courts				D	C	C	E	E	E	E	M	Done			
54	1126-21A							Scan Civil and Criminal Court Files				D	D	C	C	E	E	E	M	Done			
55	1317-21							Copier Replacements							D	C	E	E	M	Done			
56	1317-21							Copier Replacements - ROD							D	C	E	E	M	Done			
57	1126-21A							District Court Microfilm					D	D	C	C	E	E	E	Done			
58	1119-21							Furniture Replacement					D	D	C	C	E	E	E	Done			
59	1130-21							YH HVAC System Replacement						D	C	C	E	E	E	Done			